

| # | Activity ID | Activity Name | Original Duration | Start | Finish | 2022 | | | | | 2023 | | | | | 2024 | | | | | 2025 | | | | | | | | | | | | | | | | | |
|----|--|--|-------------------|-------------|-------------|--|---|---|-----|---|------|---|---|---|---|------|---|---|---|---|------|---|---|---|---|---|---|---|---|---|---|---|-----|---|---|---|---|---|
| | | | | | | A | M | J | Jul | A | S | O | N | D | J | F | M | A | M | J | Jul | A | S | O | N | D | J | F | M | A | M | J | Jul | A | S | O | N | D |
| 1 | Hispanic Heritage Cultural Institute 01.23.2023 | | | 1406 | 03-Jun-19 A | 07-Nov-24 | 07-Nov-24, Hispanic Heritage Cultural Institute | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 2 | HHC of WNY Development | | | 1198 | 03-Jun-19 A | 05-Jan-24 | 05-Jan-24, HHC of WNY Development | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | A1170 | Preliminary Business & Sustainability Plan | 258 | 03-Jun-19 A | 05-Jun-20 A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 4 | A1120 | Completion of Environmental Study & Process | 261 | 01-Jan-21 A | 06-Jan-22 A | Completion of Environmental Study & Process | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 5 | A1130 | Land Acquisition | 261 | 01-Jan-21 A | 06-Jan-22 A | Land Acquisition | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 6 | A1140 | Capital Campaign Phase 1 | 261 | 01-Jan-21 A | 06-Jan-22 A | Capital Campaign Phase 1 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 7 | A1150 | Capital Campaign Phase 2 | 260 | 07-Jan-22 A | 05-Jan-23 A | Capital Campaign Phase 2 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 8 | A1160 | Capital Campaign Phase 3 | 260 | 06-Jan-23 A | 05-Jan-24 | Capital Campaign Phase 3 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 9 | Architectural Consulting Services | | | 631 | 25-Aug-22 A | 07-Nov-24 | 07-Nov-24, Architectural Consulting Services | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 10 | A1000 | Contract Agreement | 0 | 25-Aug-22 A | | ◆ Contract Agreement | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 11 | A1010 | Kick-off Meeting | 0 | 14-Oct-22 A | | ◆ Kick-off Meeting | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 12 | A1020 | Schematic Design Phase | 40 | 17-Oct-22 A | 13-Jan-23 A | ■ Schematic Design Phase | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 13 | A1060 | 50% Set Narrative | 0 | 16-Dec-22 A | | ◆ 50% Set Narrative | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 14 | A1050 | Design Development Phase | 35 | 13-Jan-23 A | 10-Mar-23 | ■ Design Development Phase | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 15 | A1250 | 1st Issuance for Design Build Pricing | 0 | 23-Jan-23* | | ◆ 1st Issuance for Design Build Pricing | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 16 | A1040 | City Planning/Zoning Board Approvals | 90 | 27-Jan-23* | 01-Jun-23 | ■ City Planning/Zoning Board Approvals | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 17 | A1180 | Community Engagement Meetings | 45 | 24-Feb-23* | 27-Apr-23 | ■ Community Engagement Meetings | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 18 | A1030 | Construction Cost Estimate | 49 | 13-Mar-23 | 18-May-23 | ■ Construction Cost Estimate | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 19 | A1070 | Construction Documents Phase | 60 | 17-Mar-23 | 08-Jun-23 | ■ Construction Documents Phase | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 20 | A1260 | Financing Approval | 30 | 26-May-23* | 07-Jul-23 | ■ Financing Approval | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 21 | A1080 | Bid Phase | 20 | 09-Jun-23 | 07-Jul-23 | ■ Bid Phase | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 22 | A1090 | Contract Negotiation Phase | 11 | 08-Jul-23 | 20-Jul-23 | ■ Contract Negotiation Phase | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 23 | A1100 | Construction Phase | 320 | 20-Jul-23 | 10-Oct-24 | ■ Construction Phase | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 24 | A1110 | Construction Closeout-Occupancy | 20 | 10-Oct-24 | 07-Nov-24 | ■ Construction Closeout-Occupancy | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 25 | Sustainability Modeling | | | 119 | 23-Jan-23 | 07-Jul-23 | 07-Jul-23, Sustainability Modeling | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 26 | A1210 | Technical Design Support & Project Performance Goals | 20 | 23-Jan-23* | 17-Feb-23 | ■ Technical Design Support & Project Performance Goals | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 27 | A1220 | Energy Modeling | 20 | 13-Mar-23 | 07-Apr-23 | ■ Energy Modeling | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 28 | A1230 | Design Report | 20 | 09-Jun-23 | 07-Jul-23 | ■ Design Report | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 29 | Construction | | | 320 | 20-Jul-23 | 10-Oct-24 | 10-Oct-24, Construction | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 30 | Core & Shell | | | 180 | 20-Jul-23 | 28-Mar-24 | 28-Mar-24, Core & Shell | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 31 | A1190 | Construction Phase 1 | 180 | 20-Jul-23* | 28-Mar-24 | ■ Construction Phase 1 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 32 | Interior Fitout | | | 140 | 28-Mar-24 | 10-Oct-24 | 10-Oct-24, Interior Fitout | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 33 | A1200 | Construction Phase 2 | 140 | 28-Mar-24 | 10-Oct-24 | ■ Construction Phase 2 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 34 | A1240 | Substantial Completion | 0 | | 10-Oct-24 | ◆ Substantial Completion | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

■ Actual Work ■ Critical Remaining Work ▼ Summary
■ Remaining Work ◆ Milestone

| | | | |
|-----------|-----------------|---------|----------|
| Date | Revision | Checked | Approved |
| 23-Jan-23 | Prelim Schedule | | |