

#	Activity ID	Activity Name	Original Duration	Start	Finish	2019		2020				2021				2022				2023				2024				2025						
						Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
1	<b>Hispanic Heritage Cultural Institute</b>			1286	03-Jun-19 A	24-May-24	24-May-24, Hispanic Heritage Cultural Ins																											
2	<b>HHC of WNY Development</b>			1185	03-Jun-19 A	04-Jan-24	04-Jan-24, HHC of WNY Development																											
3	A1170	Preliminary Business & Sustainability Plan	258	03-Jun-19 A	05-Jun-20 A	Preliminary Business & Sustainability Plan																												
4	A1120	Completion of Environmental Study & Process	261	01-Jan-21 A	06-Jan-22 A	Completion of Environmental Study & Process																												
5	A1130	Land Acquisition	261	01-Jan-21 A	06-Jan-22 A	Land Acquisition																												
6	A1140	Capital Campaign Phase 1	261	01-Jan-21 A	06-Jan-22 A	Capital Campaign Phase 1																												
7	A1150	Capital Campaign Phase 2	260	07-Jan-22 A	05-Jan-23	Capital Campaign Phase 2																												
8	A1160	Capital Campaign Phase 3	260	06-Jan-23	04-Jan-24	Capital Campaign Phase 3																												
9	<b>Architectural Consulting Services</b>			617	03-Jan-22 A	24-May-24	24-May-24, Architectural Consulting Servi																											
10	A1000	Contract Agreement	20	03-Jan-22 A	28-Jan-22	Contract Agreement																												
11	A1010	Kick-off Meeting	10	31-Jan-22	11-Feb-22	Kick-off Meeting																												
12	A1020	Schematic Design Phase	40	14-Feb-22	08-Apr-22	Schematic Design Phase																												
13	A1030	Construction Cost Estimate	15	11-Apr-22	29-Apr-22	Construction Cost Estimate																												
14	A1180	Community Engagement Meetings	45	18-Apr-22*	17-Jun-22	Community Engagement Meetings																												
15	A1040	City Planning/Zoning Board Approvals	40	02-May-22	24-Jun-22	City Planning/Zoning Board Approvals																												
16	A1050	Design Development Phase	50	27-Jun-22	02-Sep-22	Design Development Phase																												
17	A1060	Construction Cost Estimate	15	05-Sep-22	23-Sep-22	Construction Cost Estimate																												
18	A1070	Construction Documents Phase	60	26-Sep-22	16-Dec-22	Construction Documents Phase																												
19	A1080	Bid Phase	20	19-Dec-22	13-Jan-23	Bid Phase																												
20	A1090	Contract Negotiation Phase	15	16-Jan-23	03-Feb-23	Contract Negotiation Phase																												
21	A1100	Construction Phase	320	06-Feb-23	26-Apr-24	Construction Phase																												
22	A1110	Construction Closeout-Occupancy	20	29-Apr-24	24-May-24	Construction Closeout-Occupancy																												
23	<b>Sustainability Modeling</b>			200	11-Apr-22	13-Jan-23	13-Jan-23, Sustainability Modeling																											
24	A1210	Technical Design Support & Project Performance Goals	20	11-Apr-22	06-May-22	Technical Design Support & Project Performance Goals																												
25	A1220	Energy Modeling	20	05-Sep-22	30-Sep-22	Energy Modeling																												
26	A1230	Design Report	20	19-Dec-22	13-Jan-23	Design Report																												
27	<b>Construction</b>			320	06-Feb-23	26-Apr-24	26-Apr-24, Construction																											
28	<b>Core &amp; Shell</b>			180	06-Feb-23	13-Oct-23	13-Oct-23, Core & Shell																											
29	A1190	Construction Phase	180	06-Feb-23*	13-Oct-23	Construction Phase																												
30	<b>Interior Fitout</b>			140	16-Oct-23	26-Apr-24	26-Apr-24, Interior Fitout																											
31	A1200	Construction Phase	140	16-Oct-23	26-Apr-24	Construction Phase																												

█ Actual Work   
 █ Critical Remaining Work   
  Summary  
█ Remaining Work   
 ◆ Milestone

Date	Revision	Checked	Approved
13-Jan-22	Baseline Development and Design Schedule		